Exhibit 5 (Redacted) (Previously Filed Under Seal as Dkt. 510-3)

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Lawrence Wachs - 2/26/2019

Fair Isaac Corporation vs. Federal Insurance Company, et al.

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2	UNITED STATES DISTRICT COURT DISTRICT OF MINNESOTA
3	X
4	FAIR ISAAC CORPORATION,
5	PLAINTIFF,
6	-against- Case No.:
7	16-cv-1054
8	FEDERAL INSURANCE COMPANY and
9	ACE AMERICAN INSURANCE COMPANY,
10	DEFENDANTS.
11	
12	DATE: February 26, 2019
13	TIME: 10:06 A.M.
14	
15	
16	DEPOSITION of a Non-Party
17	Witness, LAWRENCE WACHS, taken by the
18	respective parties, pursuant to a
19	Subpoena and to the Federal Rules of
20	Civil Procedure, held at the offices of
21	Merchant & Gould, P.C., 767 3rd Avenue,
22	23rd Floor, New York, New York 10017,
23	before Jennifer Schwartz, a Notary
24	Public of the State of New York.
25	5

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1 2 ² Waid said in his previous e-mail that Q. So Bill Waid approved the 3 application description was missing, pricing you suggested for the 4 I'm responding to Bill Waid's question application you were discussing? ⁵ directly, trying to describe the 5 A. Exactly. 6 (Whereupon, e-mail was 6 application requirement and how that 7 will be -- how our product will be used 7 marked as Defendants' Exhibit 332 8 ⁸ in that division, and to the purpose of for identification as of this 9 ⁹ getting a pricing decision from Bill date by the Reporter.) 10 10 Waid. Q. Handing you what has been marked 11 Q. So in connection with describing 11 as deposition Exhibit 332. This is an 12 how the product would be used in the e-mail from John Haines to Bill Waid. division, you state the division's subject, "pricing approval for Chubb ELA," correct? revenue is 3.5 billion with 1,000 employees, correct, in the middle of 15 A. Yes. 16 the first paragraph? Q. And "ELA" stands for what? 17 A. Correct. 17 A. Enterprise license agreement. 18 18 Q. So in the April 2006 time Q. Specialty insurance, is that the 19 division you're talking about? 19 period, was FICO discussing the terms 20 A. That's correct. of an ELA with Chubb? 21 21 Q. Okay. "It's characterized by a A. Correct. small number of high value policies Q. And you were involved in those with high risk profile." And then do discussions? 24 you recall that Bill Waid approved that A. I wasn't CCed on this e-mail, ²⁵ pricing? carbon copied, so I don't know that I Page 72 Page 74 1 1 2 A. I don't have a recollection of saw this specifically but I was 3 that. involved in the conversations here. 4 Q. In the second paragraph of the MS. JANUS: Do you know what 5 e-mail, John Haines says, "Chubb group number we're on? 6 MR. HINDERAKER: Yes, but I of insurance companies signed 12.3 7 have to look it up. Give me one billion in policies in 2005," correct? 8 minute and I -- actually -- the A. Correct. 9 9 last exhibit was 330, according Q. Then he goes on, "and based on 10 to my notes, so you'd be on 331. 10 11 11 MS. JANUS: Okay. 12 (Whereupon, e-mail was 12 pricing in the attached," correct? 13 marked as Defendants' Exhibit 331 13 A. Correct. 14 14 for identification as of this Q. So he's using the revenue 15 date by the Reporter.) information for the Chubb group of 16 Q. Okay. Handing you a document insurance companies in pricing the ELA, 17 that's been marked as Exhibit 331, this 17 correct? 18 18 appears to be Bill Waid's response to A. It appears that way. 19 19 you on February 22nd, 2006, do you see 20 that? 20 21 21 22 22 Q. And he notes "approved, but in 23 the future I need more lead time," 23 A. It's a request by John to have 24 correct? variation pricing and it could be based 25 A. Correct. upon -- and I don't know the answer --Page 73 Page 75 Fair Isaac Corporation vs. Federal Insurance Company, et al.

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but the -- subjectively it would be
<sup>3</sup> either because of the nature of the
<sup>4</sup> business relationship with Chubb, the
   time of year, his commission quota, or
   whatever else that he's going to reduce
   that
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14
      Q. The attachment to the e-mail is
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a three-page chart, and you can -- if you take the clip off, you can actually 17 spread it out, it's a little easier to 18 read. So you see towards the top of 19 the page you're listed as the account 20 executive, correct?

A. That's right.

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22 Q. And then Russ Schreiber, 23 consistent with your previous 24 testimony, is listed as the client 25 partner?

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² what we did here. We used the typical pricing model formula, what would be included in the enterprise license, and it was our -- it was our expectation that this would beget a conversation to fine tune the license points here, and even at that point to negotiate a higher or lower enterprise license quotation based upon what they -- what they really think they need and what they would achieve.

Q. After that statement, it says, "The final quotation is contingent upon a number of factors, including," and then it lists six bullet points?

A. All of those -- was that the end of your question?

Q. Yes.

A. All of those bullet points relate to the value of the software, that would be -- that they would license.

Q. The third bullet point is "rate of technology adaption, e.g.

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A. Correct.

Q. And then Dale Zwizinski is the person you've mentioned a couple of times as the technical person involved?

A. Correct.

7 Q. It says, "Note, the following enterprise license quotation is included at this time for budgetary purposes." Do you know what that 11 means?

A. That it wasn't a final quotation, it was just for estimation purposes.

Q. So this was an internal number that was being generated for purposes of FICO's budget?

A. Well, no, because it was sent to Jim -- James Black --

Q. Okay.

A. -- so I would tell him that he ²² was looking -- without specificity, he was looking for a range of what this ²⁴ enterprise license could look like. what the dollars could be, and that's

20 applications within five years or in 20 years," do you see that?

A. Yes.

Q. And what is -- what does that relate to?

A. It could be the best product in the world but if the business units don't choose to adopt it and to fund the development effort, then the value for the client would be reduced because the product is not being adopted at an assumed rate.

Q. So the rate of adoption may have an impact on the final price?

A. Sure.

Q. Or projected rate of adoption?

A. It's -- it's what we would use to project its impact to the organization and you can see in the final paragraph there we wanted to discover the answers to these questions so that we can fine tune our enterprise ²⁴ license quotation.

> Q. And Ash Winshah was someone at Page 79

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Lawrence Wachs - 2/26/2019 ² the Blaze software, is that a fair build out the appropriate software, you statement? would have to sit with the client and A. Yes. Again, as a master create a statement of -- a scope of services agreement, typically it's only work which is the limits, and it ⁶ a vehicle that exists between the enables the professional services organizations upon which specific work organization to estimate with precision ⁸ orders are attached that describe the the number of people hours that would work effort and the price for that work be required to build the application 10 effort, so the master services suitable to purpose, and so there would 11 agreement is something that Chubb be an initial discovery session with wanted to have executed -- I believe the client and that would be a 13 even before the product license deliverable document, a discovery 14 agreement -- to make sure that we were document, and then that would drive a 15 compatible. statement of work and the pricing for 16 Q. What do you mean by that? the statement of work, and those would 17 A. Compatible meaning that we would 18 accept their terms for an MSA and that 19 we didn't have any untoward terms that 19 20 they couldn't live with. 20 21 21 Q. This agreement was related to the software license agreement? 22 23 A. It would only be related to the 24 software license agreement in that it 25 would be that product, that license Page 84 1 1 product that we would be talking about here. Q. In the master services agreement? 6 A. That's right. Q. Sure. Okay. Take a look at the master services agreement that's A. Yes. attached to the e-mail -- and actually,

before I get there, you mentioned

14 referred to as statements of work or

A. -- yes, and the pricing.

Q. And -- so just describe to me

sort of what documents or agreements

are associated with all these things at

A. Once -- in order to bid and tell 25 the client how much it would cost to

entered into relating to work that

drive the work order --

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SOWs?

FICO?

Q. Okay.

additional agreements that would be

would be performed by FICO, are those

A. The statement of work would

become attachments to the master service agreement. Q. And then is there a separate work order? A. I don't know the mechanics in this particular case, typically there would be a work order as an exhibit to every -- addendum to each of the -- to the master services agreement. Page 86 Q. Okay. All right. So in the e-mail marked as 305, Ms. Boone says she's attaching the updated version of the master services agreement and the standard Blaze software license and maintenance agreement. Q. Do you see that in her e-mail? 10 A. Yes. 11 Q. Okay. And then if you look at the master services agreement, which is the first document she attaches, on the first page, under the heading 15 "definitions" --16 A. Yes. 17 Q. -- do you see that Chubb is defined as "Chubb & Son, a division of federal insurance company for itself and as servicer for the Chubb corporations and its noninsurance ²² company subsidiaries or as manager of its insurance company subsidiaries," do 24 you see that?

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A. Yes, I do.

25

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2
      Q. And did you place any
                                                    the standard software license and
3 significance on that definition of
                                                    maintenance agreement.
   Chubb in the master services agreement?
                                                      A. Yes.
      A. I did not place any significance
                                                       Q. The title of that paragraph is
  on it, I assumed that was the requested
                                                    license grant to Fair Isaac products?
   definition for the client.
                                                       A. Yes.
      Q. From your perspective, you were
                                                       Q. And starting in the second line
   entering into a license -- FICO was
                                                    it states, "Fair Isaac hereby grants to
   entering into a license agreement with
                                                    client a nonexclusive,
                                                11 non-transferrable, limited license to
   the Chubb group of entities, is that a
   fair statement?
                                                use the Fair Isaac products during the
12
13
         MR. HINDERAKER: Objection,
                                                13 term for its internal business
      misstates the testimony.
14
                                                <sup>14</sup> purposes, but only within the
15
      A. I believe that the client
                                                territory, and subject to the
  definition as contained in this
                                                    additional limitations set forth below,
   paragraph was what we were entering
                                                17
                                                    et cetera."
                                                18
into. Again, typically -- again, our
                                                       A. Correct.
   pricing model is based upon the scope,
                                                19
                                                       Q. And based on your experience at
20 which is based upon the -- which drives
                                                <sup>20</sup> FICO, is the phrase "but only within
21 the pricing model. I would not
                                                    the territory" commonly in the license
22 typically get it -- it would not
                                                    grant paragraph of license agreements
23 interest me what the client's requested
                                                23
                                                    for Blaze?
                                                24
legal definition of their company, the
                                                           MR. HINDERAKER: A couple of
                                                25
25 contracting party, other than the
                                                       objections. One, lack of
                                       Page 88
                                                                                        Page 90
1
                                                 1
   pricing which we talked about.
                                                 2
                                                       foundation; two, to the extent it
      Q. The second document attached to
                                                 3
                                                       asked for a legal conclusion
 4 the e-mail marked as Exhibit 305 is
                                                       outside of the expertise or
   what Ms. Boone referred to as FICO's
                                                       knowledge of Mr. Wachs.
   standard Blaze software license and
                                                       Q. Go ahead.
   maintenance agreement, do you see that?
                                                       A. Not withstanding the objection,
      A. Yes.
                                                    I would always expect to have a
      Q. Okay. And this document in the
                                                    territory definition within a license
10 first paragraph states that it's
                                                    agreement.
                                                 11
   between Fair Isaac Corporation and
                                                       Q. And you would expect to have
12 Chubb & Son, a division of Federal
                                                    that referenced to the territory in the
13 Insurance Company?
                                                 13
                                                    license grant section as it is in this
14
      A. Yes.
                                                    standard form?
15
                                                 15
      Q. Did you understand that the same
                                                           MR. HINDERAKER: Same
<sup>16</sup> entity was entering into both the
                                                 16
                                                       objections.
   software license and maintenance
                                                 17
                                                       A. Yes.
   agreement and the master services
                                                       Q. Paragraph 10.8 of the standard
19
   agreement?
                                                 19
                                                    form license agreement relates to -- or
      A. I would have no reason to think
                                                 20
                                                    is titled "no assignment", do you see
21
   anything but that.
                                                 21
                                                    that?
22
                                                 22
      Q. And, again, that precise entity
                                                       A. I do.
   was not significant to you?
                                                 23
23
                                                       Q. Are you familiar with that
      A. Not at all.
24
                                                    paragraph in the standard FICO license
      Q. Take a look at paragraph 2.1 of
                                                    agreement?
                                        Page 89
                                                                                         Page 91
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2
     A. I am not specifically familiar
                                                      Q. She says, "Attached is the final
3 with it but it is typical that a
                                                    version of the MSA," does that mean
   no-assignment clause would be contained
                                                    that you would have signed off on this
   within a software licensing agreement.
                                                    version of the MSA prior to her sending
     Q. Did you have any role in
                                                    it?
   negotiating the no assignment paragraph
                                                 7
                                                      A. It's not a formal sign off but
   in the Chubb-FICO license agreement?
                                                    yes, I was aware of the progress and
9
     A. No. No role.
                                                    that this was going out, certainly.
10
      Q. Have you ever been called upon
                                                10
                                                       Q. I'm handing you what's been
   to interpret the Chubb-FICO
                                                11
                                                    marked as deposition exhibit -- oh, no,
                                                12
   no-assignment provision in the license
                                                    actually, can I have that back? Sorry,
   agreement?
13
                                                    you can keep yours. I'm handing you
14
     A. No.
                                                    what's been marked as a -- a document
15
      Q. As you sit here today, unless I
                                                    that was previously marked as
   asked you to read that paragraph in the
                                                    deposition Exhibit 108. This is an
  final agreement, do you have any idea
                                                    e-mail from John Haines to Bill Waid
   what the parties agreed to?
                                                    with a copy to you and the subject is
      A. No. I don't.
19
                                                    "Chubb question", correct?
20
                                                20
      Q. In connection with the no
                                                       A. That's correct.
                                                21
   assignment paragraph?
                                                       Q. Is this one of the documents you
22
      A. No.
                                                22
                                                    reviewed in connection with your
23
      Q. During your time at FICO, did
                                                23
                                                    deposition preparation?
you have occasion to deal with clients
                                                24
                                                       A. I believe so.
   who merged with other entities and
                                                25
                                                       Q. It's dated June 16th, 2006, so
                                       Page 92
                                                                                        Page 94
1
                                                    it's around the time that the parties
   engaged with FICO relating to what that
   merger meant in the context of their
                                                    have been negotiating the master
   license agreement?
                                                    services agreement and the standard
      A. Not during my tenure at FICO.
                                                    form license was provided to Chubb at
      Q. Do you have any understanding,
                                                    this time, correct?
   based on your time at FICO, as to how
                                                 7
                                                       A. Right -- yes.
   FICO deals with those types of
                                                       Q. And John Haines says, "Bill,
   situations?
                                                    Chubb is inquiring again about an
10
                                                    enterprise price but they want to know
      A. Not at all.
11
                                                    if this would include international. I
      Q. Showing you what has been marked
   as deposition Exhibit 308. This is an
                                                    have attached the quote for your review
   e-mail from Jandeen Boone to Jim Black
                                                    but I think that if they wanted to do
   and there's a copy to you and others at
                                                    an ELA, then for this price we could
15
   FICO, correct?
                                                    grant them global rights. They may
16
      A. Correct.
                                                    need more Dev seats beyond the ten, so
17
                                                    maybe we bump it up to a 30-pack." Did
      Q. So is Ms. Boone keeping you in
                                                    I read that correctly?
   the loop, so to speak, on the contract
   progression with Chubb?
19
                                                 19
                                                       A. You did.
                                                 20
20
      A. Yes.
                                                       Q. Do you recall at this time that
21
      Q. And that's because you were the
                                                     Chubb was asking about the enterprise
                                                     price and whether it would include
   point person from a business
23
   perspective on the Chubb account at
                                                 23
                                                    international?
24
   this time?
                                                 24
                                                       A. Yes.
25
      A. Yes.
                                                       Q. Is this the conversation that
                                        Page 93
                                                                                         Page 95
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